



**AGENDA**  
**Community Policing Advisory Committee**

March 17, 2021

9:00 am

Video Conference

Click the following link:

<https://www.youtube.com/channel/UCzuUpFqxcEI8OG-dOYKteFQ>

Pages

**1. CALL TO ORDER**

**2. DECLARATION OF PECUNIARY INTEREST**

**3. AMENDMENTS AND APPROVAL OF AGENDA**

**RECOMMENDATION**

**THAT** the March 17, 2021 Community Policing Advisory Committee agenda be accepted as presented.

**4. ACCEPTANCE OF MINUTES**

3

**RECOMMENDATION**

**THAT** the February 17, 2021 Community Policing Advisory Committee meeting minutes be approved by the Committee and signed by the Chair and the Secretary.

**5. REPORTS**

**5.1. CRIME STOPPERS REPORT**

7

February 2021

**RECOMMENDATION**

**THAT** the February 2021 Crime Stoppers report be received.

**5.2. POLICE MONTHLY STATISTICS**

9

February 2021

**RECOMMENDATION**

**THAT** the February 2021 Police Monthly Statistics report be received.

**6. OTHER BUSINESS**

**6.1. 2021 Policing Budget and Capital Plan**

14

**RECOMMENDATION**

**THAT** the information regarding the 2021 Policing budget and 5-year capital plan be received; and

**THAT** the Community Policing Advisory Committee recommend to Council:

**THAT** Council approve the 2021 Stratford Police operating budget and 5-year capital plan.

**7. UPCOMING MEETINGS**

April 21, 2021 - 9:00 am, live streamed to the Town's YouTube channel

**8. ADJOURNMENT**

**RECOMMENDATION**

**THAT** this Community Policing Advisory Committee meeting adjourn at \_\_\_\_\_ am.



**MINUTES**  
**Community Policing Advisory Committee**

February 17, 2021  
9:00 am  
Video Conference

Committee Members Present: Mayor Strathdee  
Councillor Winter  
Doug Diplock  
Jacqueline Hibbert  
Paul Dunseith

Stratford Police Services Present: Chief Greg Skinner  
Deputy Chief Foster  
Community Resources Officer Aaron Mounfield

Staff Present: Brent Kittmer, Chief Administrative Officer  
Jenna McCartney, Clerk

**1. CALL TO ORDER**

Chair Diplock called the meeting to order at 9:00 am.

**2. DECLARATION OF PECUNIARY INTEREST**

None.

**3. AMENDMENTS AND APPROVAL OF AGENDA**

Councillor Winter requested that agenda item 6.2 regarding the process for finger printing be added to the agenda.

**Moved By** Paul Dunseith

**Seconded By** Jacqui Hibbert

**THAT** the February 17, 2021 Community Policing Advisory Committee agenda be accepted as presented.

**CARRIED**

**4. ACCEPTANCE OF MINUTES**

**Moved By** Jacqui Hibbert

**Seconded By** Councillor Winter

**THAT** the January 20, 2021 Community Policing Advisory Committee meeting minutes be approved by the Committee and signed by the Chair and the Secretary.

**CARRIED**

## **5. REPORTS**

### **5.1 CRIME STOPPERS REPORT**

Chief Skinner presented the January 2021 Crime Stoppers report.

**Moved By** Paul Dunseith

**Seconded By** Councillor Winter

**THAT** the January 2021 Crime Stoppers report be received.

**CARRIED**

### **5.2 POLICE MONTHLY STATISTICS**

Deputy Chief Foster presented the January 2021 monthly report.

In response to Councillor Winter's inquiry about the infraction for non-valid plates, Deputy Chief Foster stated that the plates likely expired before the pandemic.

Chief Skinner provided an update to the Committee about the MCRRT program and stated that in partnership with the Huron Perth Healthcare Alliance (HPHA) and the City of Stratford Social Services department, there are 3 full time MCRRT workers providing front line, primary mental health care. In addition there is a part time MCRRT employee working every other weekend due to demand.

Chief Skinner stated that the partners are looking to move the program beyond crisis response and begin offering proactive support to the community.

HPHA has supported the program with a registered practical nurse and a pharmacist who are available to the most vulnerable within the community on Mondays and Fridays.

In response to Jacqui Hibbert's inquiry about the availability of MCRRT workers after hours, Chief Skinner stated there has been a move to a rotation shift schedule so that coverage is available until 10:00 pm. in addition to every other weekend availability.

**Moved By** Jacqui Hibbert

**Seconded By** Paul Dunseith

**THAT** the January 2021 Police Monthly Statistics report be received.

## **6. OTHER BUSINESS**

### **6.1 Vision Zero re: Status Update**

Brent Kittmer stated that Council agreed with a staff recommendation that a review be completed related to Vision Zero in the fall of 2019.

As the pandemic hit in March 2020, Council agreed that this strategic project be placed on hold while the municipality responded to the pandemic.

In the fall of 2020 as staff capacity became available, staff released a broad ranging survey that included questions specifically focused on opportunities for Vision Zero initiatives in St. Marys.

During the fall, staff attended a number of webinars related to Vision Zero to gain an understanding of the provincial approach and determining how to make it specific to St. Marys.

Mr. Kittmer stated that provincial legislation has been proposed that would present the Vision Zero strategy as a provincial framework rather than having to be developed individually by each community.

Staff are preparing to report back to Council with an update and recommendations in the third quarter of 2021.

### **6.2 Finger Printing Process**

In response to Councillor Winter's inquiry about the process individuals must take when required to complete finger prints for a police check, Deputy Chief Foster stated that similarities between the applicant's name or birthday and someone within the criminal system, the next step of the check involves finger print scans to differentiate between the parties. The scan is completed by the RCMP through a digital imprint of the applicant's fingerprints.

Deputy Chief Foster stated that individuals requiring this stage of the process are accommodated by pre-arranged appointments at the Stratford Police Service office. During the police service's response to the pandemic, staff availability has fluctuated due to adherence with provincial lockdown and stay at home orders that affect staff work environments.

### **6.3 Service Ontario in St. Marys Update**

In response to Jacqui Hibbert's inquiry about the possibility of a Service Ontario kiosk in St. Marys to replace the recently closed location, Mayor Strathdee stated there is no update at present.

**7. UPCOMING MEETINGS**

Chair Diplock reviewed the upcoming meeting as presented on the agenda.

**8. ADJOURNMENT**

**Moved By** Jacqui Hibbert

**Seconded By** Paul Dunseith

**THAT** this Community Policing Advisory Committee meeting adjourn at 9:31 am.

**CARRIED**

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Chair Diplock

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Brent Kittmer, Chief Administrative Officer

## **Month-End Report for February 2021**

### **Coordinator: Teresa PATTERSON**

To: A/Inspector Adam Illman, Huron County OPP  
A/Staff Sergeant Andrew MacIsaac, Huron County OPP  
D/Sgt Tom MacLEAN, Huron County OPP

And to: A/Inspector Dave SINKO, Perth County OPP  
Chief of Police Greg SKINNER, Stratford Police Service  
A/Staff Sergeant Scott LOBB, Perth County OPP  
A/D/Sgt. Lisa DALRYMPLE, Perth County OPP  
Sgt. Manny COELHO, North Perth OPP  
Sgt. Scott BENTLEY, West Perth OPP  
Constable Jen BENJAMIN, Stratford Police Service – Liaison  
Sgt. Lynn McNichol, Sgt. Avery BASSETT, PC Shawn McFalls

### **Monthly Statistics for February 2021**

66 Total Calls to Huron Perth County Crime Stoppers this month (tips and follow up calls)  
30 New codes issued for Huron Perth County Crime Stoppers

18 Total new OPP tips (Huron County only)

- 02 Huron Drugs
- 16 Huron Intelligence

04 Total new OPP tips (Perth County only)

- 02 Perth Drugs
- 02 Perth Intelligence

04 Total new Stratford Police Service tips

- 03 S.P.S. Drugs
- 01 S.P.S. Intelligence

04 Assigned out to other Crime Stopper Programs (caller in Huron County)

00 Assigned out to other agencies (i.e. Health unit, OSPCA, M.N.R., R.C.M.P.)

## **2021 Year-To-Date Highlights – HURON PERTH**

	YTD	S.I. (1988)
<b>TIPS</b>	<b>65</b>	<b>13,605</b>
<b>Arrests</b>	<b>2</b>	<b>1,389</b>
<b>Cases Cleared</b>	<b>2</b>	<b>2,597</b>
<b>Charges Laid</b>	<b>3</b>	<b>2,857</b>
<b>Weapons Seized</b>	<b>0</b>	<b>1,095</b>
<b>Property/Cash Recovered</b>	<b>\$5,000</b>	<b>\$3,755,153</b>
<b>Drugs Seized</b>	<b>\$13,488</b>	<b>\$13,648,343</b>
<b>Total Drugs, Cash, Property</b>	<b>\$13,988</b>	<b>\$17,398,996</b>
<b>Rewards Approved</b>	<b>\$400</b>	<b>\$132,960</b>

### **February Tips by Type**

<b>Assault:1</b> <b>Breach Prob: 1</b> <b>Child Porn: 2</b> <b>Covid:2</b> <b>Drugs:7</b> <b>HTA:1</b> <b>Impaired: 2</b> <b>Animal Abuse:1</b>	<b>Arson: 5</b> <b>Suspicious Person: 1</b> <b>Stolen Property: 2</b> <b>Fraud: 1</b> <b>Theft: 1</b> <b>Theft of M/V: 2</b> <b>Warrant: 1</b>
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### **Upcoming Events**

<b>DATE</b>	<b>LOCATION</b>	<b>EVENT</b>
<b>Mar 10<sup>th</sup></b>	<b>Teleconference</b>	<b>HP Board Meeting</b>



Stratford Police Service



SERVING SINCE 1854

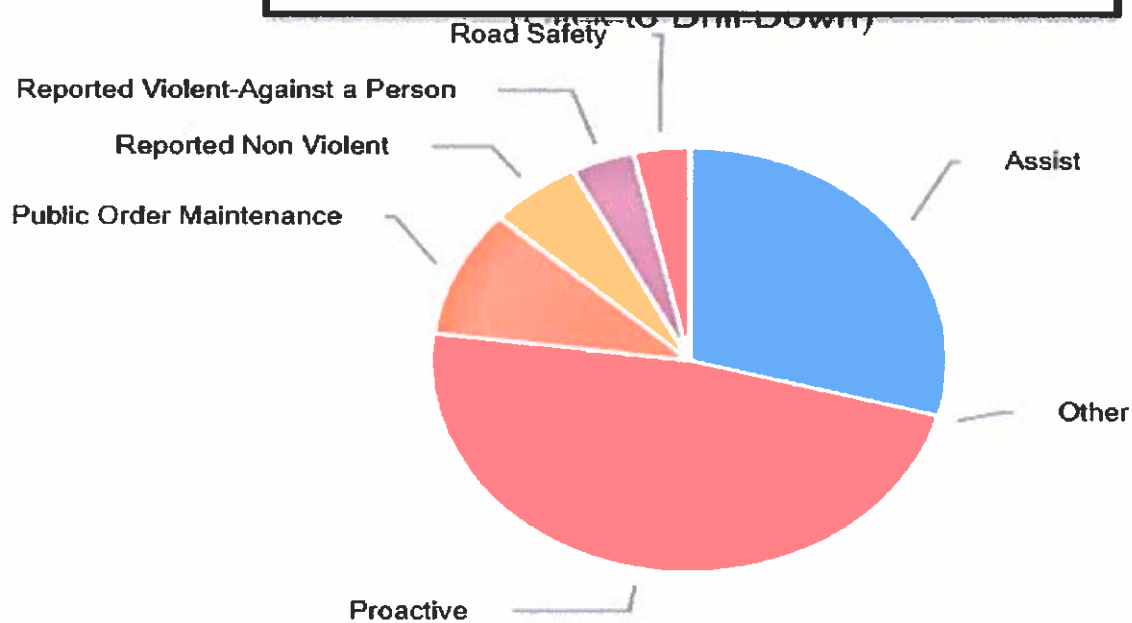
## **BOARD MONTHLY STATS**

**St Marys  
2021 February**

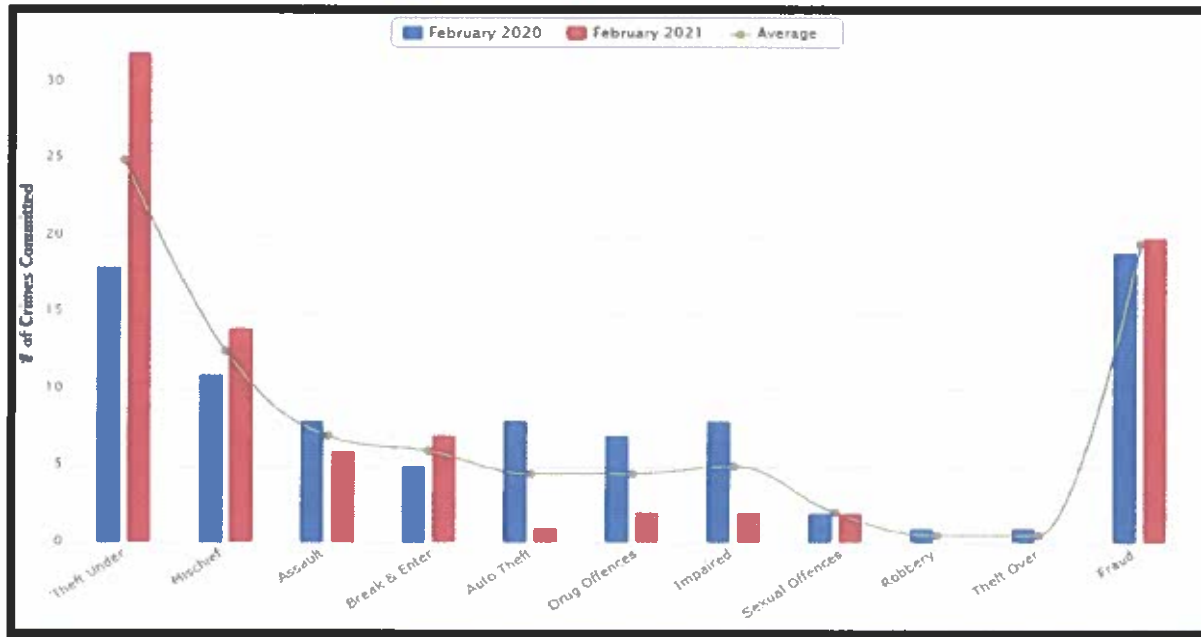


OCCURRENCE STATISTICS					
	Same Month Last Year	Last Month	Current Month	Last Year	Current Year
OCCURRENCES	2020 Feb	2021 Jan	2021 Feb	Total 2020	Total 2021
CALLS FOR SERVICE	220	216	184	2658	400
E-TICKETS included in total	52	19	41	316	60
PON WARNINGS included in total	24	13	15	147	28
PART III SUMMONS charges	7	3	3	55	6
CHARGES LAID	79	65	56	648	121
YOUTH CHARGED	0	0	0	3	0
YOUTH DIVERTED	0	0	0	1	0
FALSE ALARMS	7	6	10	85	16
HATE / BIAS INCIDENTS	0	0	0	0	0
MENTAL HEALTH RELATED - RPT	0	10	3	66	13
SUICIDES (includes attempted)	0	0	0	6	0
OVERDOSES	0	0	0	5	0
DOMESTIC RELATED OCC'S	6	8	6	159	14
OCC'S WITH DOMESTIC CHARGES	1	1	0	20	1

### Occurrences by Type - February 2021

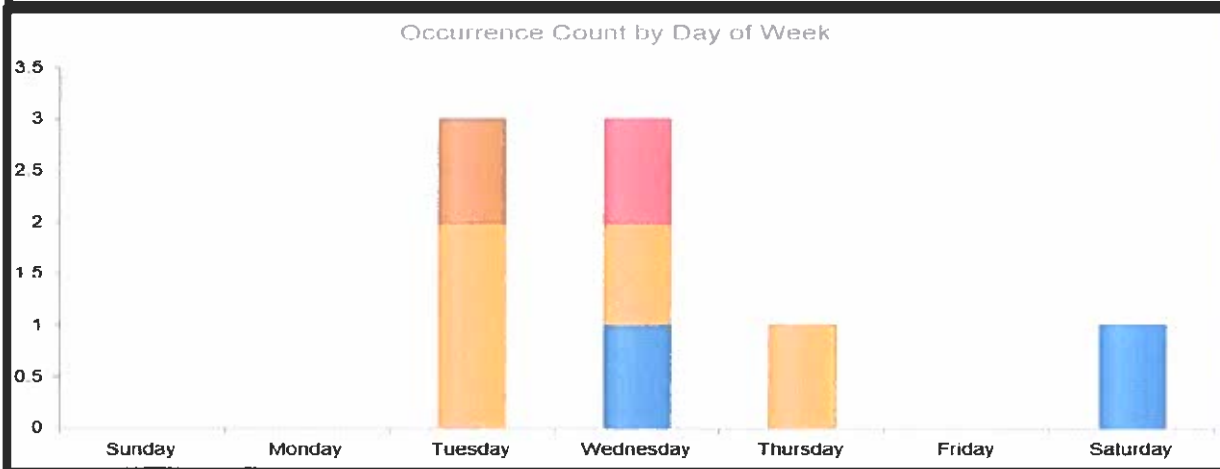
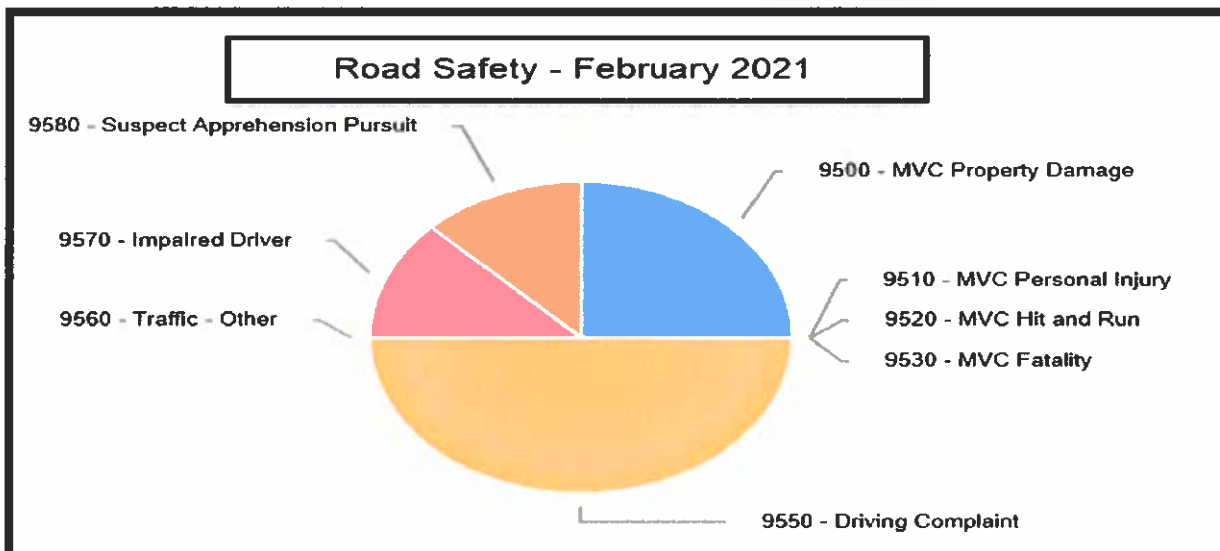


OCCURRENCE CRIME REPORT					
	Same Month Last Year	Last Month	Current Month	Last Year	Current Year
OCCURRENCES	2020 Feb	2021 Jan	2021 Feb	Total 2020	Total 2021
<b>VIOLENT CRIME</b>					
ASSAULT	1	1	1	13	2
SEXUAL OFFENCES	0	0	0	2	0
ROBBERY	1	0	0	1	0
<b>PROPERTY CRIME</b>					
BREAK & ENTER	1	0	1	21	1
MISCHIEF	3	2	1	35	3
AUTO THEFT	2	1	1	12	2
THEFT OVER - OTHER	0	0	0	0	0
THEFT UNDER - OTHER	2	1	3	39	4
SHOPLIFTING	2	0	0	19	0
THEFT FROM MOTOR VEHICLE	0	0	3	28	3
FRAUDS	0	0	3	22	3
FRAUD ATTEMPTS	2	1	3	12	4
<b>DRUG/ALCOHOL CRIME</b>					
DRUG OFFENCES	0	1	0	4	1
IMPAIRED BY ALCOHOL	0	1	0	6	1
IMPAIRED BY DRUG	0	0	1	1	1



\* Above chart includes Stratford and Perth South.

MOTOR VEHICLE COLLISIONS					
	Same Month Last Year	Last Month	Current Month	Last Year	Current Year
OCCURRENCES	2020 Feb	2021 Jan	2021 Feb	Total 2020	Total 2021
MVC Total	7	2	1	70	3
MVC Personal Injury	1	0	0	8	0
MVC PD Only	6	2	1	47	3
MVC Hit & Run	0	0	0	15	0
MVC Fatal	0	0	0	0	0
TOP 5 E-TICKETS ISSUED	48	15	27	240	42
Speeding	31	12	26	184	38
No Currently Validated Permit	10	1	0	23	1
Driving While Under Suspension	3	1	0	17	1
No Validation on Plate	3	1	1	11	2
Careless Driving	1	0	0	5	0



TRAFFIC STATISTICS			
OCCURRENCES	2021 Feb	Vehicles Stopped	Charges Laid
RIDE PROGRAMS	0	0	0
VEHICLE PURSUITS / FAIL TO STOP	1	0	0

### MEMBER DEVELOPMENT/TRAINING

Number of Attending	Type of Course/Workshop	Location	Duration
23	In Service Training (incl. Diversity Training)	SPS	5 days
3	Diversity Training	SPS	1/2 day
5	Diversity Training/TVIC	SPS	1 day
1	Canine	London	2 days
1	Niche Training	SPS	1 day
1	Criminal Investigative Analysis Course	Online	2 days

### MEMBER COMMENDATIONS/RECOGNITIONS

Member Name	Reported By	Type of Occurrence

### RECRUITMENT

Competition	Competition Status	Number of Applicants	Standing
Police Constable (Internal)	Closed	32	On-going
PT Clerk-Comm (Internal & External)	Closed	17	On-going
ERU Member	Open	2	On-going

### POLICE CHECKS - ST. MARYS

Type	Walk-in	On-Line	Money Collected
Criminal Records Check - Volunteer	0	1	\$15
Criminal Records Check - Employment	0	2	\$50
Criminal Record and Judicial Matters Check - Volunteer	0	0	\$0
Criminal Record and Judicial Matters Check - Employment	0	0	\$0
Police Vulnerable Sector Check - Volunteer	0	2	\$50
Police Vulnerable Sector Check - Employment	0	8	\$400
Insurance Request	0	0	\$0
<b>TOTAL:</b>	<b>0</b>	<b>13</b>	<b>\$515</b>

### COMMUNITY RESOURCE/YOUTH OFFICER REPORT - ST. MARYS

ELEMENTARY SCHOOL	
SECONDARY SCHOOL	
COMMUNITY EVENTS:	
OTHER INITIATIVES:	

### MEDIA RELEASES - ST. MARYS

DATE	DESCRIPTION
01-Feb	21-1607 - Drug Seizure/Arrest
19-Feb	SIU Mandate Invoked

**TO:** Chair Diplock and Members of CPAC

**FROM:** Brent Kittmer, CAO/Clerk

**DEPARTMENT:** Administration

**DATE:** March 11, 2021

**SUBJECT:** **2021 Policing Operating Budget & 5 Year Capital Plan**

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CPAC,

Attached to this memo is the 2021 draft operating budget submission from the Stratford Police Service. Within the service agreement with the City of Stratford, there are prescriptive steps related to the annual budget review and dispute of the budget. The key sections of the agreement are Sections 14 – 19:

*12. For every year in which this Agreement is in effect, the City shall provide the Town with a detailed Cost Estimate showing the projected cost of providing the Contracted Services for that year.*

*13. The Cost Estimate for 2018 is attached hereto as Schedule “E” to this Agreement.*

*14. For every Subsequent Year, the City shall provide the Cost Estimate to the Town not later than November 1 of the preceding year. The Cost Estimate for a Subsequent Year shall be in the same form as Schedule E, and shall include the following:*

*(a) Estimated Full-time Personnel Costs – the total Estimated Personnel Costs for the Subsequent Year, together with a detailed breakdown thereof;*

*(b) Part-time Personnel Costs – the total Part Time Salaries and Wages, Part-time Benefits, and Payable EAP;*

*(c) Estimated Capital Costs – the total estimated Capital Costs for the Subsequent Year, together with a detailed breakdown thereof;*

*(d) Estimated Special Services Costs – the total estimated Special Service Costs for the Subsequent Year, together with a detailed breakdown thereof;*

*(e) The Total Estimated Reconcilable Cost, which shall be the total of the Estimated Full-Time Personnel Costs, Estimated Capital Costs and Estimated Special Services Costs;*

*(f) Operating Costs & Support Costs – the total Operating Costs and Support Costs for the Subsequent Year, together with a detailed breakdown thereof;*

*(g) Total Estimated Annual Cost, which shall be the total of the Total Estimated Reconcilable Cost and the Operating and Support Costs; and,*

*(h) Monthly cost, which shall be the Total Estimated Annual Cost divided by twelve.*

*15. The Cost Estimate shall include, where applicable, a concise explanation of any projected cost increases compared to the previous year.*

*16. Within sixty (60) days of receiving the Cost Estimate, the Town shall either provide the City with written confirmation that the Cost Estimate is accepted, or shall initiate the Dispute Resolution process set out below. If the Town does not respond to the Cost Estimate within sixty (60) days of receiving it, then it shall be deemed to have accepted the Cost Estimate.*

*18. In the event that the Town disputes the Cost Estimate, the Town shall nevertheless pay the Monthly Cost to the City and the payments made under the disputed Cost Estimate may be retroactively adjusted as a result of the dispute resolution.*

*19. Once every five years during which this Agreement is in effect, the City shall provide the Town with a detailed projection of the Capital Costs under this Agreement for the following five years, broken down by year, to assist the Town in budgeting appropriately. The five-year cost projection shall be updated as often as required to remain accurate, and in any event not less than once per year. The City shall use best efforts to ensure the five-year cost projection remains up to date.*

Within the CPAC terms of reference Council has delegated specific duties to CPAC regarding the annual budget review. These include:

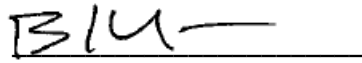
- *Reviewing the annual policing budget submission and recommending to Council to adopt or dispute the annual budget. This includes working with the contract police service provider to resolve any budget concerns prior to making a recommendation to Council to proceed with formal dispute resolution.*

In practical terms, the police are unable to provide their final budget estimates to the Town until Stratford City Council has reviewed and approved their budget. This does not perfectly align with the Town's budget schedule as the Town's budget process is generally completed ahead of the City of Stratford's by one to two months.

To develop the 2021 Town budget, the CAO used estimates from the Chief and Deputy Chief and included these in Council's budget package. The Town's 2021 budget has been approved, and Council approved the global police budget estimates provided. Staff can confirm that the budget estimates provided below by the police are within the budget that Council has approved for 2021.

**OUTCOME:** From the budget review, staff is seeking a final recommendation from CPAC to Council to accept the budget, or a recommendation to Council to initiate dispute resolution regarding the 2021 estimates.

Respectfully submitted,

A handwritten signature in dark ink, appearing to read "BK", followed by a horizontal line.

Brent Kittmer  
CAO/Clerk



## **2021 Policing Budget**

### *Personnel Costs*

<b>Description</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
F.T. Salaries & Wages (Reconcilable)	\$697,678	\$684,690	\$679,855
F.T. Benefits (Reconcilable)	\$172,695	\$185,199	\$181,938
PREMIUMS (OT, Shif Diff, Acting, On Call, Coaching)		\$28,205	\$36,643
Part Time Salaries & Wages (Fixed)	\$10,200	\$17,225	\$22,405
P.T. Benefits (Fixed)	\$1,020	\$1,723	\$2,861
Payroll EAP (Fixed)	\$2,000	\$1,350	\$1,350
<b>TOTAL</b>	<b>\$883,593</b>	<b>\$918,392</b>	<b>\$925,052</b>

### *Support Costs (Fixed)*

<b>Description</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
Clothing	\$2,830	\$2,150	\$1,740
Petty Cash	\$50		
Office Supplies And Paper	\$624	\$800	\$765
Identification Supplies	\$425	\$425	\$425
Photocopier Expense	\$303	\$500	\$500
Postage	\$80	\$80	\$80
Printing	\$1,000		
Meals and Meeting Costs - Meeting Costs	\$430		
Prisoner Meals – Meals	\$253	\$253	\$253
Publications & Subscriptions	\$210		
Radio System Maintenance	\$1,450	\$1,450	\$1,450
Conferences	\$2,159		
Contracted Services	\$5,000	\$14,520	\$14,520
Courier/Freight	\$130	\$130	\$130
Legal	\$2,500	\$2,500	\$2,500
Maintenance Contracts	\$3,543	\$3,543	\$4,825
Training (Mileage, Expenses, Supplies)	\$8,080	\$5,500	\$5,050
RADIO Services – Other	\$200.00	\$200	\$200
Communications Revenue (Record Checks)	(\$4,000)	(\$4,000)	
Equipment Purchases	\$1,150	\$1,150	\$730
Materials - Community Services	\$600	\$500	\$500
Equipment Purchases - Pride Capital	\$10,000	\$8,700	\$10,500
Total Insurance	\$6,488		
Total Bell DSL IP Radio	\$10,250	\$10,250	\$10,250
<b>TOTAL</b>	<b>\$53,754.00</b>	<b>\$48,651</b>	<b>\$54,418</b>

*Special Services Costs (Reconcilable)*

<b>Description</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
Cost of Special Services Procured from Other Providers	\$0.00	0.00	0.00
<b>TOTAL</b>	<b>\$0.00</b>	<b>\$0.00</b>	

*Operating Costs (Fixed)*

<b>Description</b>	<b>Amount</b>	<b>2020</b>	<b>2021</b>
Uniforms	\$1,750	\$1,750	\$1,750
Vehicle – Fuel	\$9,300	\$14,960	\$14,960
Vehicle Repairs (labour, parts, licences)	\$3,642	\$3,700	\$5,250
Telephone – Basic	\$3,700	\$3,700	\$3,700
Materials - Law Enforcement	\$2,375	\$2,375	\$2,375
Materials – Containment	\$1,400	\$2,000	\$2,000
Materials - CISO Projects / Investigations	\$3,050	\$3,050	\$3,050
General Fund-Police Dept - Specialized Projects	\$525	\$525	\$525
Transfer To Reserves	\$1,000		
Canine Unit	\$850	\$720	\$720
Transfer To Reserves	\$200		
PRIDE Services – Other	\$12,100	\$14,093	\$15,035
Police Radio Materials	\$825	\$825	\$825
<b>TOTAL</b>	<b>\$40,717</b>	<b>\$47,698</b>	<b>\$50,190</b>

Total Estimated Annual Cost = Total Personnel, Support, and Operating Costs (For 2021 Total Cost Includes Park Patrol)	\$978,064	\$1,014,740	\$1,056,596
3% Assumption of Liability Payment	<u>\$29,341.92</u>	<u>\$30,562</u>	<u>\$31,698</u>
<b>Total</b>	<b>\$1,007,405.90</b>	<b>\$1,045,302*</b>	<b>\$1,088,294</b>
Increase in direct operating costs compared to over 2020	-	\$37,896.10 (3.76%)	\$42,992 (4.11%)
Monthly Cost	\$83,950.49	\$87,108.50	\$90,691.17

\* NOTE: the 2020 total of \$1,045,302 does not include the costs of park patrol. This cost was approved by Council in mid-2020. Below, the all-in cost increase including Park Patrol is provided. For comparison, the budget for final OPP contract in 2017 was **\$1,155,089**.

Park Patrol	N/A	\$15,600.00	\$26,936
<b>Total All in Policing Costs (prior to year-end reconciliation)</b>	<b>\$1,007,405.90</b>	<b>\$1,060,902</b>	<b>\$1,088,294</b> (2.58%)

## **Town of St. Marys Policing Contract – 5 Year Capital Plan**

<b>Five Year Capital Plan - St Marys (as of 2021)</b>			
<b>Year</b>	<b>Item</b>	<b>Details</b>	<b>Cost Estimate</b>
<b>2021</b>	Digital Evidence Management	Software solution to manage, distribute, and store the service's many forms of digital evidence. Note that the cost of the DEM solution may be included in the BWC camera costing as they become an integrated solution.	TBD
<b>2021</b>	Body Worn Camera	While this may not be fully capital, BWC program	TBD
<b>2021</b>	Radio System Upgrade	Cost of a replacement repeater system in St Marys. To support radio system upgrades in Stratford	\$57,000
<b>2022</b>	Mobile Computer Replacement	Replacement of in car Mobile Computer terminals. Estimated at \$8,000 each	\$16,000
<b>2022</b>	Cruiser Replacement	Replacement of one St Marys cruiser. This will depend on final number of kilometers and overall condition of both vehicles. Cost breakdown: \$52,000 vehicle, \$15,000 Re and Re, \$1000 wrap and graphics. Note that the trade in value would be around \$5,000 per vehicle	\$68,000
<b>2023</b>	Cruiser Replacement	Replacement of one St Marys cruiser. This will depend on final number of kilometers and overall condition of both vehicles. Cost breakdown: \$52,000 vehicle, \$15,000 Re and Re, \$1000 wrap and graphics. Note that the trade in value would be around \$5,000 per vehicle	\$68,000
<b>2023</b>	NG911	Shared cost of deployment for NG911 solution. Cost estimate provided is based on one of two vendors who have agreed to provide a costing at this point. Cost is for initial shared cost of set up and equipment. There would be a shared annual operational cost. Estimated St Marys cost annually is \$350.00	\$5,000
		Note: Costs are not well understood at this point. What we do anticipate is technology based costs related to services and equipment. There could be staffing costs relating to review, handling, and redaction of images received through NG911	
<b>2024</b>	NG911 As above		